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|  | <h2 style="text-align: center;">Community Leadership Committee</h2> <h3 style="text-align: center;">9 March 2016</h3> |
| Title | Area Committee non-Community Infrastructure Levy funding: Criteria and Process |
| Report of | Director of Communications and Strategy, Stephen Evans Director of Resources, Anisa Darr Head of Governance, Andrew Charlwood |
| Wards | All |
| Status | Public |
| Enclosures | Appendix A: Application and Guidelines Appendix B: Area Committee Budgets FAQs Appendix C: Current Application and Criteria Form |
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Summary

In early 2015, officers carried out an operational review of the Council's three Area Committees and linked Residents' Forums, in consultation with the Chairs and Vice-Chairs of the Area Committees and Residents' Forums and the Chairman, Vice-Chairman and Opposition Spokesman of the Community Leadership Committee. The review also considered improvements to the 2014/15 process for allocating the budgets delegated to the Area Committees.

In June 2015, the Community Leadership Committee considered the review and agreed the recommended amendments to the scheme. The agreed proposals included changing the allocations process from an open public grants process to a Member-led system for accessing funding. As a result of the change, the main routes to access funding are now via issues raised at Residents' Forums and passed to Area Committees; items referred to Area Committees from Theme Committees which require a more local response (in particular the Environment Committee); or Members' items brought directly to Area

Committees.

Although the new process has been working effectively in practice, there is scope to refine the criteria for funding to ensure that resources are allocated to schemes which are more closely aligned to the Council's priorities. There is also an opportunity to provide further guidance to Members on how funds are accessed and the process involved.

This paper presents proposals on a set of refreshed criteria against which proposals will be judged by Area Committees and the process used for assessment, along with revised guidance and an updated application form which reflect the recommendations of this paper (see Appendix A).

Section 1 (1.16) of the report sets out proposals for the criteria against which proposals will be considered from 2016/17 onwards. These are: The extent to which proposals contribute to at least one of five priority criteria:

- Improving community safety;
- Improving local mental and physical health, physical activity and independence;
- Supporting local people to improve their skills or find employment;
- Providing support to local businesses;
- Improve the local environment.

Section 2 (1.20) provides information on the routes by which Members are able to access funding for non-Community Infrastructure Levy (CIL) proposals from Area Committee budgets and Section 3 (1.30) considers the process for Area Committee decision making. Finally, Section 4 (1.36) outlines how financial accountability and potential safeguarding issues are taken into account through the process to provide assurance to Members.

This report also provides further information for Members about how the Area Committee funding differs from the Council's Corporate Grants programme, which is available as an open bidding fund to residents (see 1.39-1.41).

The paper asks the Community Leadership Committee to agree to recommendations for the future operation of the Area Committee funding application process, to be implemented from 1 April 2016 onwards.

Recommendations

That the Committee:

- 1. Approves the eligibility criteria for non-CIL community funding from 2016/17 (see 1.16-1.19)**
- 2. Notes the agreement made during the 2015 review of the routes for Members to bring CIL and non-CIL community funding proposals for Area Committee for consideration (see 1.20–1.29)**
- 3. Approves the process for making decisions on proposals and the information that Members are required to provide to allow Area Committees to make a decision based on evidence (see 1.31-1.35)**

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| 4. Notes the process of financial and safeguarding due diligence that is carried out by officers before any payments are made (see 1.37-1.38) |
| 5. Notes the difference between the Corporate Grants Fund and Area Committee funding, including both CIL and non-CIL funding which, Area Committees have available (see 1.39-1.41) |
| 6. Notes the restrictions on Members' Items as detailed in section 6.1 of the Council's Constitution and agrees the recommendation to submit a proposed amendment to 17 March Constitution, Ethics and Probity Committee recommending the exemption of Area Committees to section 6.5 of the Council's Constitution. (see 1.27-1.29) Changes will be effective from July Area Committee. |
| 7. Approves the Application and Guidance document in Appendix A |

1. WHY THIS REPORT IS NEEDED

Background

- 1.1 The Council's three Area Committees were created in June 2014 when the Council moved to its new Committee System of governance. They developed out of the Council's three Area Environment Sub-Committees, which were in place under the Executive system of governance.
- 1.2 The Area Committees' Terms of Reference include:
 - Considering issues raised at the linked Residents' Forum meetings and determining how these matters are to be taken forward;
 - Discharging functions delegated by Theme Committees that the Theme Committees agree are more properly discharged at a local level. These may include, but are not limited to, place-focused services such as environmental improvements; local highways and safety schemes; and town centre management;
 - Dealing with small-scale public works;
 - Administering any local budget delegated by the Policy & Resources Committee.
- 1.3 Each of the three areas also has a Residents' Forum which is linked to the Committee and meets directly before it. Residents can raise questions and issues at the Forums and these can be referred on to the Committee if not resolved. A large part of the Committees' agendas are made up of Members' Items, Member queries raised through other routes, and issues referred from Residents' Forums or from the Environment Committee. The agendas tend to be dominated by environmental issues, reflecting the Committees' background (and the fact that these tend to be the issues which are most visible to the public) – though the Committees' remit is not restricted to environmental issues.

- 1.4 As set out in the Area Committee Budgets FAQs (see Appendix B), there are two sources of funding available to the Area Committees which are set out below.

Non-Community Infrastructure Levy (CIL) funding

1.5 **£100k per year to each Area Committee until 2017/18 for spending on environmental or non-environmental issues (non-CIL funding)**

- In June 2014, Policy & Resources Committee agreed that each Area Committee would receive a budget of **£100k for each financial year up to 2017/18**.
- Any annual under spends can be **rolled forward** for spending in the subsequent financial year.
- The £100k can be used to fund **environmental** and **non-environmental projects**.
- On the **environmental side**, an example might be for an Area Committee to fund traffic calming measures in a 'hot spot' area, such as vehicle activated speed limit signs.
- On the **non-environmental, community side**, examples might include initiatives to increase sport and physical activity; employment support for young people; or proposals to improve community safety.

Community Infrastructure Levy (CIL) funding

1.6 **In addition, up to a maximum £150k per year to each Area Committee from Community Infrastructure Levy (CIL) resources, for spending on eligible environmental and community infrastructure proposals.**

- In July 2015, Policy & Resources Committee agreed that each Area Committee should receive a proportion of CIL funding, **in addition to their £100k allocations**.
- The Policy & resource Committee agreed that Area Committee would receive 15% of the total CIL funding for their area, capped at £150k.
- CIL is a planning charge on new developments to help pay for **community infrastructure**. Allocating a proportion of CIL income to Area Committee's helps ensure that communities affected by development benefit directly from the income it brings in.
- To ensure the Council does not spend a disproportionate amount of CIL on small-scale, local projects, CIL allocations to Area Committees are **capped at £150,000 per Committee**; and CIL funding will be **returned to the Council's reserves if not allocated within two years, or spent within five**.
- In contrast to the £100k above, **CIL is restricted for uses relating to 'the provision, improvement, replacement, operation or maintenance of infrastructure'**.
- The definition of 'infrastructure' is set out in the Planning Act 2008, including reference to: **Roads & other transport facilities; Flood defences; Schools and other educational facilities; Medical facilities; Sporting and recreational facilities; and Open spaces**.
- Whilst the amount of CIL funding is capped at £150k per Area Committee, the **amount of CIL funding is variable** and will be based on the amount

of developer contributions received in the Area Committee's geographical boundaries.

- 1.7 Because there are fewer restrictions placed on the non-CIL element of Area Committee funding, it is important to ensure that schemes are funded from the correct funding pots. For example, although environmental infrastructure proposals could be funded from the CIL or non-CIL budget, any such proposal should be funded from the CIL funding pot, if there is money available, so that there is more funding left for non-CIL items that Committees may wish to consider. If an Area Committee would like to fund a scheme which is eligible for CIL funding but there is no money remaining in the CIL pot, it could use funds available from the non-CIL element of its budget.
- 1.8 In September 2014, the Community Leadership Committee agreed a procedure for administering the budgets for 2014/15 through an open public grants process. For the first year, the agreed process was adopted as a pilot scheme, and the Committee instructed officers to review it at the end of the first year of operation and put forward recommendations to amend and improve the process.
- 1.9 In June 2015, following a review of the first year's pilot scheme, the Community Leadership Committee considered the pilot review and agreed the recommended amendments to the scheme, which included recommendations to change the process from an open public grants process to a Member-led system for accessing funding. The main routes to access funding would be:
- via issues raised at Residents' Forums and passed to Area Committees;
 - items delegated to Area Committees from Theme Committees (particularly the Environment Committee) which require a more local response; or
 - Members' items taken directly to Area Committees.
- 1.10 Following the first 3 Area Committee meetings of 2015/16, there is scope to refine the criteria for funding to ensure that resources are allocated to schemes which more closely align to the Council's priorities. There is also an opportunity to provide further guidance to Members on how funds are accessed and the process involved, in particular to accessing non-CIL funding for non-environmental projects which may be delivered by external organisations rather than a Council department. This report sets out proposals for a refreshed set of criteria against which proposals for non-CIL funding should be assessed by Committees and provides a revised Guidance and Application document which reflect the strengthened eligibility criteria (Appendix A).

Refining the criteria for funding and providing guidance on the process

- 1.11 Because of the change from an open bidding fund to a Member-led process, it is essential that all Members have **clarity about the process for accessing and allocating** Area Committee non-CIL funding, particularly if a proposal is

being delivered by an external organisation such as a voluntary sector body. This paper presents additional guidance on the process that Members should use for accessing non-CIL community funding (please see Appendix A).

- 1.12 This is also an opportunity to **refresh the eligibility criteria for applications and align them more closely to council priorities**. Whilst the existing application and criteria (Appendix C) approach is helpful in allowing flexibility and the ability for Members to bring forward a wide range of proposals, they are very broad and there is a risk that the range of outcomes achieved will be too varied to achieve a high level of impact, given the size of the grants. By tightening and focusing the criteria on a smaller number of priority areas, there is an increased opportunity to achieve better outcomes and value for money.
- 1.13 The updated application form also enhances the information collected on the **evidence of need** for a proposal, allowing Area Committees to make informed decisions and ensuring value for money.
- 1.14 This report and appended guidance sets out how **financial accountability and potential safeguarding issues** are taken into account to provide assurance to Members.
- 1.15 To inform the new Guidelines and Application, this paper makes clarifications and recommendations in the following areas:
 1. Eligibility criteria for non-CIL funding;
 2. Routes for members to bring non-CIL community funding proposals for Area Committee for consideration;
 3. Process for making decisions on proposals;
 4. Due diligence.
- 1.16 In addition, this report outlines the difference between the Corporate Grants Programme and Area Committee funding.
- 1.17 **Section 1: Eligibility criteria for non-CIL community funding**
- 1.18 To ensure that proposals for non-CIL community funding are in-line with Council priorities, the priorities of the Community Leadership priorities, and the needs of the local area, it is proposed that eligibility criteria are narrowed and made more focused.
- 1.19 It is proposed that, from 1 April 2016, the proposed priority areas are for funding to be allocated to schemes which are intended to:
 - Improve community safety;
 - Improve local mental and physical health, physical activity and independence;
 - Support local people to improve their skills or find employment;
 - Provide support to local businesses;
 - Improve the local environment.

1.20 Areas not to be considered for funding are:

- Self interest groups – where there is no evidence of wider community benefit;
- Funding must not be used to meet a budget deficit in a specific area, to meet the debts of an organisation in financial difficulty, or to cover a shortfall in a service which would normally be provided by the Council or another public sector organisation;
- Funding will not be given to assist with the administration and/or research costs of preparing an application;
- Proposals which discriminate against any group of people protected under the Equality Act 2010.

1.21 Funding will be for one-off projects which do not require on-going support from the Council. They must not require significant on-going maintenance from the Council, or future expenditure.

1.22 **Section 2: Routes for members to bring non-CIL community funding proposals for Area Committee for consideration**

1.23 There are three routes to bring forward a proposal for Area Committee funding, as set out in the Area Committee Budget FAQs (see Appendix B). These are; issues raised through Residents Forums, referrals from Theme Committees or via Members' items brought directly to the Area Committee. These are explored below.

Issues arising from Residents' Forums

1.24 Forum Chairs are able to refer items raised by residents to Area Committees. Area Committees can determine whether or not they can resolve the issue themselves – and use their budget – or, if not, refer it to a Theme Committee. If the Area Committee determines to resolve the issue themselves, the Area Committee will consider whether the issue meets the funding criteria for either CIL or non-CIL funding.

1.25 If the issue arising from the Forum matches the criteria for non-CIL community funding, the Area Committee may wish to resolve the issue themselves by tasking officers, or asking local voluntary, faith or community groups to prepare a proposal for funding to address the issue.

1.26 A Member must at this point be identified as the project sponsor and return the proposal to the next Area Committee for consideration by the Committee.

Referrals from Theme Committees

1.27 The Environment Committee, or any Theme Committee, can refer project or schemes to Area Committees which they have identified but may have chosen not to fund because they are not borough-wide priorities. Area Committees are able to consider such schemes and use their resources to fund them if necessary.

Members' items brought to Area Committees

- 1.28 Members bring items to Area Committees for consideration. Councillors act as 'sponsors' for a project or initiative and, if the proposal is to be delivered by an external organisation such as a charity or community organisation. Members will work with community groups, local businesses or officers to complete the funding application form. If an Area Committee agrees, it can set aside a proportion of its budget to fund the proposal.
- 1.29 The Committee should note that the Council's Constitution states that only members or sub-members of an Area Committee will be permitted to bring a Members' item to Area Committee. Furthermore, Members will be permitted to have one item only on the agenda.
- 1.30 The Committee are requested to consider whether Area Committees should be exempt of section 6.1 of the Council's Constitution. It is recommended that amendments are made in 6.1 to:
- Allow any Member the opportunity to make a submission in relation to non-CIL community funding; and
 - In the event that the Member is not a Committee Member that Member will be able to present the application to the Committee for determination;
 - To highlight that a Member can only submit one application form per meeting;
 - State that submission of an application (6.3) is 12 clear working days before the meeting
- 1.31 If the Committee are minded to approve the above recommendations, a proposed amendment will be made to the Constitution, Ethics and Probity (CEP) Committee which will next meet on 17 March 2016, followed by 4 April Full Council for this to come into effect. If the CEP Committee agree the exemption of Area Committees to section 6.5 of the Area Committee, then the implications will be affect Area Committees from July 2016 onwards.
- 1.32 **Section 3: Process for making decisions on proposals**
- 1.33 All proposals should be be submitted by the Member sponsor to the Governance Team **12 clear working days in advance** of an Area Committee meeting. The Finance Team will provide basic checks against the eligibility criteria and be able to provide feedback on the application before the proposal is added to the Area Committee meeting agenda. The reason for submitting the form 12 days in advance of the meeting is to enable the application to be checked, feedback provided and any issues resolved prior to the deadline for submitting Members Item (7 clear working days in advance of the meeting).

- 1.34 The Area Committee will consider the strength of the proposal against defined criteria and can decide three things: to reject the proposal; to defer decision and ask for more information; to award the budget.
- 1.35 If an Area Committee **rejects a proposal**, it must clearly state why the proposal was declined.
- 1.36 If an Area Committee **defers a decision** because of specific concerns and requests additional information, the proposal should be brought back to the next Area Committee, along with any further details requested to allow the Committee to make a decision.
- 1.37 If an Area Committee **awards funding** to a proposal, the decision will be subject to financial due diligence by officers. The Finance team will complete financial and safeguarding due diligence before payment is made (see below).
- 1.38 **Section 4: Due diligence**
- 1.39 Once an Area Committee has agreed in principle to award budget to a proposal, the Finance team will complete financial and safeguarding due diligence. This may require the submission of additional information to the Finance Team. This process will involve the demonstrating the following:
- Funding cannot be paid to individuals. Money will only be paid to a **registered charity or constituted as a not-for-profit organisation**, such as a company limited by guarantee, with its own constitution, management committee, accounting systems and bank account. Where the party that will ultimately receive funding is not a constituted organisation, they will **need a sponsor** which is and which can be paid the money on their behalf;
 - That the organisation receiving the money has **signed an agreement with LBB** that sets out a payment schedule, key performance indicators, and evidence of spend requirements that must be met in order to draw down money;
 - That any **safeguarding and equalities issues** have been identified and addressed. Where applicable, organisations will be required to demonstrate that the proposal has the required safeguarding measures in place (relating to work with children, young people and vulnerable adults).
- 1.40 If, during the due diligence process, officers have concerns relating to financial accountability, safeguarding or equalities, funding will not be released. The Chair of the relevant Area Committee will be informed, as well as the Member who brought the item. If necessary, a further report will be brought back to the Area Committee for consideration.
- 1.41 **Difference between the Corporate Grants Programme and Area Committee funding**

- 1.42 The Corporate Grants Programme offers grants of up to £10,000 to help either the set-up of a new project or activity in Barnet in response to an identified need, or with specific events, purchases, or other non-recurring items of expenditure. The focus of the Corporate Grants programme is on proposals that are Borough-wide or delivered in an area wider than that of an Area Committee. To apply for funding, voluntary and community sector organisations apply directly to the Council for funding for projects. The Community Leadership Committee agree funding recommendations made by the Grant Manager.
- 1.43 The table below illustrates the difference between the Corporate Grants Programme and Area Committee funding.

| Corporate Grants | Area Committee Budget |
|--|--|
| Focus on proposals that are Borough-wide or delivered in an area wider than that covered by Area Committee | Focus on locally based initiatives within relevant Area Committee constituency areas |
| Bidding fund: voluntary sector organisations apply directly for funding for projects or items they have identified a need for | Not open to direct bids: opportunity for Members to direct funding towards priority local needs, which could involve working with VCS organisations, local residents, businesses or Council officers |
| Funding is for start-up projects, one off events or one off purchases | Funding could focus on the feasibility, start up, or scaling phases of a project in order to support local projects. One off events or purchases may also be considered, if in line with the criteria |
| To be eligible for a grant, an organisation must be constituted as a not for profit organisation, such as a registered charity | <p>Funding could be used to empower informal networks of businesses or residents, in line with the Community Participation Strategy which aims to build resilience by drawing on the knowledge and build resilience by drawing on the knowledge and skills of local people to solve local challenges.</p> <p>Where this is the case, the group or network would need to provide a sponsor, which would be a constituted organisation and which would receive the payment directly from the Council</p> |

2. REASONS FOR RECOMMENDATIONS

- 2.1 Following a review and revision of the way in which Area Committees spend non-CIL community funding in June 2015, there is an opportunity to refine the criteria and process against which funding is allocated to make it more effective and in line with council priorities.
- 2.2 The recommendations in this report will tighten the criteria used by Area Committees to make decision and clarify the process of applying for non-CIL funding.

3. ALTERNATIVE OPTIONS CONSIDERED AND NOT RECOMMENDED

- 3.1 The council could retain the existing process for allocating the Area Committee budgets, but it is judged that this would not make the scheme as effective as it could be if the recommendations set out in this report were implemented.

4. POST DECISION IMPLEMENTATION

- 4.1 If the Community Leadership Committee approves the recommendations set out in this report, the measures to improve the operation of non-CIL funding will be put in place from 1 April 2016.
- 4.2 Officers will communicate with Members about the changes to the application process.
- 4.3 Constitution, Ethics and Probity Committee will be requested to consider amended section 6 of the meeting procedure rules of the Council's constitution. Any decision made by the Constitution, Ethics and Probity Committee will be considered and determined by Full Council.

5. IMPLICATIONS OF DECISION

Corporate Priorities and Performance

- 5.1 The recommendations set out in this report further the principles of the Corporate Plan 2015-2020 by seeking to ensure that Area Committee operations and the resources they allocate improve quality of life for people in each local area, support communities to help themselves, and work efficiently to ensure value for money.
- 5.2 The decision will contribute to the Joint Health and Wellbeing Strategy's (2015-2020) aim to improve wellbeing in the community by helping local people get issues in their area resolved more effectively and giving Area Committees and Residents' Forums the tools they need to ensure this.

Resources (Finance & Value for Money, Procurement, Staffing, IT, Property, Sustainability)

- 5.3 Paragraphs 1.4-1.6 of this report sets out the funding sources available to each Area Committee. The proposals within this report seek to ensure that

these resources are administered in a way which:

- ensures the resources are used in a way which achieves good value for public money
- avoids overly high administration costs
- makes sure appropriate capacity is available to support the process without having an impact on the delivery of other areas of work.

Legal and Constitutional References

5.4 The Council's Constitution, Responsibility for Functions, Annex A, sets out the Terms of Reference for the Residents' Forums, Area Committees and Theme Committees. The Terms of Reference for the Community Leadership Committee includes:

- To oversee arrangements for cross partner cooperation including any pooling of budgets
- To maintain good community relations with Barnet's diverse communities ensuring that all communities have the opportunity to participate fully in the Borough's affairs
- To approve any non-statutory plan or strategy within the remit of the Committee that is not reserved to Full Council or Policy & Resources Committee.
- Specific responsibilities include: grants to Voluntary Sector

5.5 On 10 June 2014, when Policy and Resources Committee approved the allocation of a budget of £100,000 to each of the three Area Committees for the next four years, it also agreed that the governance arrangements detailing

- accountability
- how the priorities would be set
- how the funding should be allocated

should be delegated to the Community Leadership Committee for approval. The upper limits for the committee for approval for CIL and Non-CIL funding are £25,000 and £9,999 respectively.

5.6 Section 216 of the Planning Act 2008 and Regulation 59 of the Community Infrastructure Levy Regulations 2010 set out what CIL may be used for.

5.7 The Council's Constitution, Responsibility for Functions, Annex A, sets out the Terms of Reference of the Constitution, Ethics and Probity Committee, which includes;

- Proactively to review and keep under review all aspects of the Council's Constitution so as to ensure that it remains current and fit for purpose, and to make recommendations thereon the Council.

Risk Management

5.8 The proposals set out in this report are designed in part to mitigate the risks of not collecting the relevant information to enable Area Committees to make informed decisions on non-CIL funding proposals. The process and new

application form strengthens the amount of information collected on proposals with relation to financial due diligence, equalities and safeguarding.

- 5.9 The recommendation to implement priority area criteria also helps to mitigate the risk that non-CIL funding is viewed to be used frivolously, on proposals that are not related to the needs of the local population as a whole.

Equalities and Diversity

- 5.10 The 2010 Equality Act outlines the provisions of the Public Sector Equality Duty. This requires public bodies to have due regard to the need to:

- eliminate unlawful discrimination, harassment and victimisation and other conduct prohibited by the Equality Act 2010
- advance equality of opportunity between people from different groups
- foster good relations between people from different groups.

- 5.11 The protected characteristics are age; disability; gender reassignment; pregnancy and maternity; race; religion or belief; sex; and sexual orientation.

- 5.12 The recommendations set out in this report are designed to ensure that Area Committees are able to reflect the needs of different communities within their local area in their own decisions, and to give Area Committees a route to feed these into the decisions made by Theme Committees.

- 5.13 Individual equalities impact assessments will be carried out to identify any equality considerations associated with the decisions made by an Area – or Theme – Committee.

Consultation and Engagement

- 5.14 The proposals to delegate Area Committee budgets were a response to the survey findings of the public consultation on the changes to the Governance system. This consultation ran from 23 August 2014 to 22 September 2014. The consultation received a total of 575 responses. 504 came from the Citizens' Panel and 71 from residents.

- 5.15 One of the key findings was that, under the previous Sub-Committee structure, residents did not feel involved and able to influence local decision-making or policy development. Common issues raised were:

- a lack of understanding as to who was responsible for delivering some of their local services
- confusion about how the Council made its decisions and a perception that council decision-making was 'secretive and bureaucratic'
- a perception that Council decisions and views of elected representatives did not reflect residents' own priorities or those of their local area
- efforts at consultation were considered to be a way to rationalise 'predetermined decisions'.

- 5.16 It was also felt that the previous Area Environment Sub-Committees had limited decision-making powers, with restricted terms of reference and no

budget devolved to them.

- 5.17 The Area Committee budgets were devolved in response to the findings of that consultation and the proposals set out in this paper aim to continue developing the Council's response to those findings.
- 5.18 More generally, the relationship between Area Committees and Residents' Forums is a critical part of the Council's commitment to public engagement. If the process is perceived as being 'clumsy' or not relevant because local priorities are not acted on then that relationship will not be used to its full potential. The proposal to create a process for Area Committees to determine and act on priorities in their local areas will help to build stronger and more effective links between the Council's decision-making processes and the needs of local communities.

6. BACKGROUND PAPERS

- 6.1 [Area Environment Sub-Committees - Draft Funding Arrangements](#) (Policy & Resources Committee, 10 June 2014).
- 6.2 [Area Sub-Committees - Budget Allocation Draft Framework](#) (Community Leadership Committee, 25 June 2014).
- 6.3 [Developing a Community Participation Strategy for Barnet](#) (Community Leadership Committee, 25 June 2014).
- 6.4 [Community Participation Strategy: Area Committee Budget Arrangements and Wider Community Funding](#) (Community Leadership Committee, 11 September 2014).
- 6.5 [Community Participation Strategy: Implementation Plan](#) (Community Leadership Committee, 11 March 2015).
- 6.6 [Review of Area Committees and their relationship with the Environment Committee](#) (Environment Committee, 11 June 2015)
- 6.7 [Area Committees: - Review of operations and funding](#) (Community Leadership Committee, 24 June 2015)